

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	17 November 2022
Executive Member:	Councillor Leanne Feeley – Executive Member (Education Achievement & Equalities) Councillor Jacqueline North– First Deputy (Finance, Resources and Transformation)
Reporting Officer:	Tim Bowman, Director of Education (Tameside and Stockport) Julian Jackson, Director of Place
Subject:	EDUCATION CAPITAL PROGRAMME
Report Summary:	This report provides members of the Panel with an overview and updated position on the Council’s Education Capital Programme and seeks approval of the recommendations to Cabinet as set out in the report.
Recommendations:	<ol style="list-style-type: none"> 1. That the Strategic Planning and Capital Monitoring Panel recommend to Executive Cabinet to APPROVE: <ol style="list-style-type: none"> (i) A contribution of £120,000 from Basic Need to provide a full size artificial pitch at St Thomas More as detailed in paragraph 3.9. (ii) Funding of £110,000 from Basic Need to remodel two classrooms and playground fencing within Discovery Academy for pupils from Thomas Ashton School and to remodel classroom provision at Corrie Primary School to enable the Pupil Support Service step out classroom to move from Discovery Academy as detailed in paragraph 3.10. (iii) Additional funding of £40,000 for underfloor heating at St Johns CE from Condition Grant funding as detailed in paragraph 4.14. (iv) Funding of £650,000 from High Needs Provision Capital Fund be allocated to establish a 15 place resource base at Longdendale High School through a grant agreement with the Stamford Park Trust as detailed in paragraph 6.4. 2. That the Strategic Planning and Capital Monitoring Panel recommend to Executive Cabinet to NOTE: <ol style="list-style-type: none"> (i) New front entrance extension at St Johns CE, Dukinfield is to be fully funded by school with no contribution from the Education Capital Programme as detailed in paragraph 3.11 (ii) Gee Cross Holy Trinity CE school contribution of £10,000 to be added to the capital programme as detailed in paragraph 4.8. (iii) Oakdale Intruder alarm system, (£44,000) to be returned to the unallocated school condition fund as detailed in paragraph 4.10. (iv) Lyndhurst, Ravensfield and Aldwyn schools - AC units (£46,000) to be returned to the unallocated school

condition fund as detailed in paragraph 4.19.

Corporate Plan:

Schemes for replacement boilers at Stalyhill Juniors and St John's CE School support the climate and environmental strategy by supplementing gas boilers with air source heat pumps, solar and other decarbonisation measures in line with the Corporate Plan. Updates on these schemes will be included in the Place Capital Programme report

Financial Implications:

(Authorised by the statutory Section 151 Officer)

This report provides an update in relation to the schemes already approved and any updates on progress. The Education Capital programme is funded entirely by Grants and contributions, which means the council has to prioritise this spending on priority schemes and emergency works. It is critical value for money considerations are at the heart of our decision making

Section 2 of this report details the grant funding available, proposed changes to schemes and unallocated funding for each of the grant funding streams.

Appendix 1 includes details of all current schemes, which have been previously approved.

The Council has limited resources available to fund Capital Expenditure and the current capital programme is fully allocated to Council priorities.

Although the majority of the Capital programme is funded from specific grants, £15,400,000 is to be funded from capital receipts, and the Council needs to be reassured that there is timely and pro-active disposal of these assets and that the actual receipts are in line with projections.

Given the current pressures on the revenue budget, the Council is not considering any new capital schemes at the moment unless they are fully grant funded or supported by a robust and affordable business case which has been subject to separate Member approval. There will be a revenue cost for any new capital schemes that are not fully funded from alternative sources and the implications of this will need to be carefully considered, given the significant pressures on the revenue budget.

Legal Implications:

(Authorised by the Borough Solicitor)

This report provides Members with an update on the progress made on the education capital projects so that Members can be appraised as to any delays and cost issues together with confirmation where projects have been successfully completed.

It also sets out some recommended requests for funding. The increasing costs for Hawthorns is concerning and there needs to be an understanding of why they have increased and how they are being mitigated if relate to scope.

Risk Management:

That the risks highlighted in Section 8 of the report are noted. The Council has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area. Failure to deliver sufficient school capacity places the Council in breach of its statutory duties.

Background Information:

The background papers relating to this report can be inspected

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1. INTRODUCTION

- 1.1. This report provides an update on the latest position with the Council's Education Capital Programme and seeks approval for various proposals in line with Council priorities.
- 1.2. The Council's powers to provide and maintain educational facilities are set out in the Education Act 1996. The Council also has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area.
- 1.3. The government allocates funding for school buildings under a number of categories and these are described in Section 2 of this report.
- 1.4. Strategic Planning and Capital Monitoring Panel (SPCMP) is requested to note the content of the report and to make recommendations to Executive Cabinet in respect of the proposed allocation of funding.

2. FUNDING AND FINANCIAL POSITION

- 2.1. The government allocates ring-fenced capital grant funding for school buildings under the following main categories:
- 2.2. **Basic Need Funding** – Creating additional places in schools to ensure there are enough places for children in our local area. Full details of existing and proposed schemes are set out in **Appendix 1**.
- 2.3. The table below provides details on the funding available for Basic Need and the total of approved schemes.

Basic Need Funding	Amount £
Funding Brought Forward	16,400,465
2022/23 Allocation	6,777,120
Total Funding Available	23,177,585
Approved Schemes	4,853,690
Hawthorns Provisionally Approved	12,462,200
Unallocated Funding	5,861,695
Proposed Changes	
St Thomas More (see paragraph 3.10)	120,000
Thomas Ashton(see paragraph 3.11)	110,000
Unallocated Funding if proposals approved	5,631,695

- 2.4. Plans will continue to be developed with schools to utilise the unallocated funds to provide additional capacity requirements. In line with Council priorities, the focus of this is likely to be specialist places for pupils with additional needs.
- 2.5. **School Condition Grant Funding** – Maintaining and improving the condition of school buildings. Full details of existing and proposed schemes are set out in **Appendix 1**.
- 2.6. The table below provides details on the funding available for School Condition and the total of approved schemes.

School Condition Allocation (SCA) Funding	Amount £
Funding Brought Forward	1,144,720
2022/23 Allocation	1,545,070
Contributions from Schools	262,000
Total Funding Available	2,951,790
Approved Schemes	2,941,740
Unallocated Funding	10,050
Proposed Changes	
Gee Cross Holy Trinity CE Primary	10,000
St Johns CE underfloor heating (see paragraph 4.14)	40,000
Oakdale Intruder alarm (see paragraph 4.10)	(44,000)
Lyndhurst, Ravensfield and Aldwyn air con (see paragraph 4.20)	(46,000)
Unallocated Funding if proposals approved	50,050

- 2.7. Schools contribute towards all school condition schemes as required by the School Condition Contribution Protocol agreed by the Schools Forum in September 2020. For 2022/23 this currently amounts to £262,000 for the following schools:

School No.	School	Project	Amount £
2019	Stalyhill Junior School	Boiler Replacement	10,000
2024	Lyndhurst Primary	Air Con Replacement	10,000
2025	Broadbent Fold Primary	Roof Replacement	10,000
2055	Aldwyn Primary	Air Con Replacement	10,000
2056	St Anne's Denton	Secure front entrance	137,000
2081	Ravensfield Primary	Air Con Replacement	10,000
3000	Gee Cross Holy Trinity CE Primary	Gable end/Roof works	10,000
3003	St John's C of E Primary	Boiler Replacement	10,000
3003	St John's C of E Primary	Replacement Floors	10,000
3026	Milton St Johns Primary	Front Entrance	10,000
1103	Whitebridge College	Internal Remodelling	25,000
7009	Oakdale School	Alarms	10,000
	Total		262,000

NOTE: Schools can use funds from their DFC or their reserves should they choose to. This decision is devolved to each school.

- 2.8. **Devolved Formula Capital (DFC) Funding** - Devolved Formula Capital is provided to schools to maintain their buildings and fund small-scale capital projects that meet their own priorities, schools arrange these works directly. For 2022/23 the total for Tameside schools is £325,584 and £173,874 for Voluntary Aided schools.
- 2.9. **Special Provision Fund** – This grant is to support capital investments in provision for pupils with special educational needs and disabilities. Full details of existing and proposed schemes are set out in **Appendix 1**.

Special Provision Allocation Funding	Amount £
Funding Brought Forward	129,910
Approved Schemes	129,910
Unallocated Funding	0

2.10. **High Needs Provision Capital Allocation (HNPCA)** - is provided to support the provision of new places and improve existing provision for children and young people with special educational needs and disabilities (SEND), this is not time limited. Full details of existing and proposed schemes are set out in **Appendix 1**.

2.11. The table below provides details on HNPCA funding available and the total of the approved schemes.

High Needs Provision Funding	Amount £
Funding Brought Forward	998,150
2022/23 Allocation	3,704,000
Total Funding Available	4,702,150
Approved Schemes	300,415
Unallocated Funding	4,401,735
Longdendale (see paragraph 6.4)	650,000
Unallocated Funding if proposals approved	3,751,735

2.12. **Section 106 Developer Contributions** - There is currently £202,700 Section 106 monies available.

3. BASIC NEED FUNDED SCHEMES 2021/22 AND BEYOND

3.1. **Appendix 1** provides a financial update with details of current Basic Need funded projects, including proposed changes to scheme funding.

3.2. The current focus of the Council's Basic Need programme is to create additional places in secondary, special schools and specialist places in mainstream schools where forecasts have indicated a need.

3.3. The following paragraphs update the Panel on the position with the current Basic Need works.

3.4. **Alder: Secure front entrance. RAG STATUS: RED**

Programme: Once the Deed of Variation is signed off, the works will be recalculated due to design additions and inflation of costs on building materials and labour. The enabling works for the front entrance will be undertaken prior to school starting the summer break to ensure that the works are complete by school return in September 2023.

Budget: £614,540

Remaining Issues: A separate Executive Decision Notice will be produced to enter into the contract to build the new entrance when final costs are known

3.5. **Aldwyn: Completion of External Play Areas. RAG STATUS: AMBER**

Programme: Scheduled to complete by Mid December.

Works need to be undertaken on the rear playground to compensate for play space lost with the new building extension footprint. Significant drainage work is required and the relocation of the security fence. A programme of works has now been received from the LEP and work will commence during October half term for a period of 6 weeks.

Budget: £247,000

3.6. **All Saints Catholic College– works to sports and other facilities to support additional places. RAG STATUS: GREEN**

Programme: The works will be overseen by the Shrewsbury Diocese. Phase 1 and 2 of the works are complete. Phase 1 of the scheme was to remodel two classrooms into a fitness studio and dance studio to support additional places at the school. Phase 2 of the scheme

is to remodel and refurbish five science labs and the associated prep room and remodel existing changing rooms and gym. Phase 3 is scheduled to be complete by the end of 2022/23 school year to ensure the impact of the work is minimised to existing students. The school is also moving to a new academy trust this academic year and do not want to enter into a new grant agreement until the move is complete.

Budget: £1.990m approved.

Remaining Issues: Further phases of work at the school will follow governance procedures to recommend grant agreements.

3.7. **Hawthorns Primary Academy New school building. RAG STATUS: AMBER**

Programme: The Project team are currently producing designs to RIBA Stage 4 which is a design package ready to go out to tender.

Public consultation drop ins were held on 29 September at Hattersley Hub and 12 October at Adventure Longdendale to ensure that local residents and other interested parties could view the designs and ask questions to the Project Team regarding the new build.

The planning application for the new school was submitted in July 2022 and a decision is expected in November 2022. Further work is also being undertaken on the traffic and travel plan in liaison with school arising from questions from the Highways England on the planning application that has been submitted.

An updated cost plan has been made available for the new building and this needs scrutiny on an intelligent client basis. The Capital Projects Team are commissioning this work. The updated cost plan indicates that costs have risen substantially since Executive Cabinet agreed the original budget of £13m. Whilst these are not final costs as these have still to be formally agreed and do not yet have formal governance, the current projected cost is £17m. There is currently sufficient unallocated Basic Need Funding to cover this gap.

Budget: £13m provisionally approved at June 2021 Executive Cabinet.

Remaining Issues: The development of a bid to the Football Foundation for funding to support the provision of a natural turf pitch and synthetic turf pitch adjacent to the proposed new school is now underway. Once the design of the facility has been fully developed in partnership with the Football foundation then the match funding requirement from the Council will be known. Discussions with the Football Foundation and Manchester County FA continue to be very positive and productive giving a high degree of confidence that the bid will be successful. However, members should note that a successful bid outcome cannot be guaranteed at this point.

3.8. **Rayner Stephens Academy - Expansion - Improvement works to science and dining facilities in support of additional places. RAG STATUS: GREEN**

Programme: The proposals include six new classrooms including relocating science provision and the food tech room; additional drama provision, increased toilet provision, an expanded library and improvements to dining area. Indicative costs were obtained by the school after an initial feasibility study was completed. There has recently been a meeting with the Trust to agree timescales for the grant agreement. A change in personnel at the Trust has meant that progress on the grant agreement has been delayed. Much of the proposed work from 2021 has been tendered and commissioned and it is expected that the grant agreement will be finalised before the end of the financial year.

Budget: £1.3m approved.

Remaining Issues: Finalisation of grant agreement

3.9. **St Thomas More. Contribution to provide Artificial Sports Pitch**

St Thomas More RC College has been identified as a site for the construction of an artificial pitch as part of the Tameside Playing Pitch Strategy. Works have begun with the FA and Football Foundation on planning for the project which is still in its early stages. The football foundation is able to fund the majority of the cost of the planning and construction of the pitch. The school now has the majority of the matched funding needed through fundraising and

other funding streams. There is a shortfall of £120,000 which we are seeking approval as a contribution from basic need to the sports provision. The school are continuing to provide additional places in the area.

3.10. **Thomas Ashton – Additional Classrooms within Discovery Academy**

Thomas Ashton School, along with all our special schools has experienced a surge in demand for places and needs to expand its provision. In 2020 the school opened a satellite site at Discover Academy with two classrooms and capital funding was used to ensure that the classrooms were fit for purpose for Key Stage 1 and 2 pupils with significant additional needs. A lease was agreed between the Council and Victorious Academy Trust for this accommodation. There is now a need to expand the provision and Discovery Academy are able to make a further two classrooms available. These need adapting along the same lines as the previous remodelling. Additionally, there is a need to increase external fencing to ensure a secure area for the pupils to enter and leave the building.

The Pupil Support Service classroom that currently occupies the space at Discovery Academy will need to move to Corrie Primary School to facilitate this additional space for Thomas Ashton. Some remodelling is required at Corrie to make this safe for the Pupil Support Service pupils using classroom.

Budget: £110,000 is being requested to remodel an additional two classrooms and provide additional external fencing as well as remodel the classroom at Corrie Primary School.

3.11. **St Johns C of E. Primary, Dukinfield New front admin extension**

This project is being fully funded by school although the procurement is through the Council via the LEP. Currently other options are being explored by the LEP as the first cost plan was unaffordable. There is no current time scale or pressure for these works at the present time. All fees to date have been recharged to school.

4. SCHOOL CONDITION GRANT SCHEMES

4.1. **Appendix 1** provides a financial update with details of current School Condition Allocation (SCA) funded projects, including proposed changes to scheme funding.

4.2. In order to develop an informed asset management plan for schools that remain under the Council's responsibility an independent surveyor was appointed to carry out condition surveys of existing school premises. The intention is to create a transparent and targeted schedule of works required to school buildings.

4.3. The budget available is insufficient to meet the demands placed upon it and the surveyors were asked to identify priorities of the works required within each school and across the portfolio of schools.

4.4. In addition to the works identified in the condition survey, there are other calls on the School Condition Allocation budget. This is the only central source of grant money to spend on schools (other than Basic Need, which is purely to create new school places). It has been custom and practice to address health and safety items and support disabled access by using the School Condition Allocation funding.

4.5. **Contingency**

Reactive school condition issues are covered by a contingency allocation of which there is £150,000 allocated for this financial year.

4.6. An allocation of £45,000 for TMBC project management costs in relation to School Condition Allocation (SCA) schemes was approved at March 2022 Panel and Cabinet. This will be allocated against relevant schemes throughout the year and an update will be provided once

allocated.

- 4.7. The following paragraphs describe those schemes with significant variations from the original estimates or update the Panel on progress on schemes already within the programme.
- 4.8. **Gee Cross Holy Trinity CE Primary: Gable end/roof works. RAG STATUS: AMBER**
Programme: Work commenced on site at the beginning of October, completion is expected by mid-December. School contribution of £10,000 to be added to project costs as previously not included. This will increase the budget to £280,000.
Budget: £270,000 approved in July 2022.
Remaining Issues: None
- 4.9. **Milton St John's CE – Secure entrance extension. RAG STATUS: GREEN**
Programme: Works are on schedule and are due to be completed by the end of November 22
Budget: £240,000 previously approved
Remaining Issues: None
- 4.10. **Oakdale Primary School – Intruder alarm systems. RAG STATUS: COMPLETED**
Programme: Works were completed during the summer break. Budget returned to the unallocated School condition fund £44,000
Budget: £90,000 approved July 2022.
Remaining Issues: Further works on the fire alarm will be undertaken during 2023/24, future approval of budget will be sought.
- 4.11. **Russell Scott Primary: Funding for further emergency works pending the resolution of the options appraisal on the future development of the school. RAG STATUS: RED**
Programme: Priority remedial works are continuing to be undertaken in agreement with the school
Budget: £49,500 approved to carry out any necessary emergency repairs during 2022/23.
Remaining Issues: Identifying funding for the future redevelopment of the school. A bid for rebuilding Russell Scott under the DfE School Rebuilding Programme was submitted to the DfE before the 3 March 2022 deadline. The outcome is awaited, although, surveyors from the DfE conducted a further site visit on 3 August. We await further feedback from the DfE.
- 4.12. **St Anne's Denton secure entrance extension. RAG STATUS: AMBER**
Programme: Additional funding was agreed in July 2022, to ensure this scheme could go ahead to resolve long-standing safeguarding and disabled access problems by building an extension at the front of the school. Planning permission has previously been obtained.
Budget: £373,000 approved plus £137,000 contribution from the school, total budget £510,000.
Remaining Issues: Due to the withdrawal of the main contractor and the landscape contractor closing down, the project has had to be re-tendered. This has caused significant delays. A contract will need to be entered into with the LEP and building programme with the school and LEP and Tilbury Douglas who are completing the works on the motorway bridge. It is expected that a start on site will be made by the end of the autumn term with completion during the summer of 2023.
- 4.13. **St John's CE Dukinfield – Boiler replacement and decarbonisation measures. RAG STATUS: AMBER**
Programme: The LEP has now tendered the decarbonisation works and await tenders to be returned and assessed during October. Education match funding and costs relating to associated works are included within the Decarbonisation budget which is managed by Place.
Budget: £160,000 (included within the Place Capital Programme).
- 4.14. **St John's CE, Dukinfield – Early Years Department – Major floor replacement. RAG STATUS RED**

Programme: Prices have now been received for the remaining areas to be treated. Unfortunately during the survey of the area, it was found that the underfloor heating required total replacement. Value engineering has been undertaken by the LEP to reduce the revised costs. This delay to commence the works has also lead to an additional cost for the extended hire of the mobile classroom where the foundation unit pupils are currently based. It is therefore requested that a further sum of £40,000 is approved for these costs.

Budget: £150,000 approved July 2022.

Remaining Issues: Additional budget request approval and removal of double mobile used as temporary accommodation.

4.15. Stalyhill Junior School, Stalybridge – Boiler replacement and decarbonisation measures. RAG STATUS: GREEN

Programme: An allowance for items not covered by the decarbonisation grant such as asbestos surveys and removal are included in this approved budget. The asbestos removal has now been completed with some remedial works still to be undertaken. The LEP has now tendered the decarbonisation works and await tenders to be returned and assessed during October. Education match funding and costs relating to associated works is included within the Decarbonisation budget which is managed by Place.

Budget: £140,000 (included within the Place Capital Programme)

4.16. Whitebridge College: Creation of secure entrance & internal remodelling. RAG STATUS: COMPLETED

Programme: Works to the reception area were completed over the summer holidays. Final costs have not yet been received from the PFI provider. Once established, any residual budget will be returned to unallocated fund.

Budget: £105,000 approved. (£45,000 SCA allocation, £35,000 developer contribution & £25,000 school contribution)

Remaining Issues: There had been a change in school management, so the internal remodelling is no longer needed.

Asbestos management Surveys – Survey of locations inaccessible when original surveys carried out. RAG STATUS: AMBER

Programme: Continuing to re-visit schools to complete surveys on rooms that were inaccessible when the main surveys were carried out. All areas should be completed by the end March 23.

Budget: £43,000 approved

Remaining Issues: Rescheduled visits

4.17. Condition Surveys – Fees. RAG STATUS: GREEN

Programme: All schools had a condition survey undertaken during 2019. It was agreed that on this basis, that focus would be directed to the mechanical, electrical and roofing priorities highlighted in the condition surveys. Further detailed surveys are now to be conducted within these areas to identify and prioritise schools requiring these works.

Budget: £62,000 approved.

Remaining Issues: None

4.18. Structural Engineers' Fees. RAG STATUS: GREEN

Programme: As and when required

Budget: £5,800 previously approved.

Remaining Issues: None

4.19. Air Conditioning Systems at Lyndhurst, Ravensfield and Aldwyn Schools. RAG STATUS: AMBER

Programme: Installation dates have now been agreed with schools, works will be fully completed by end of December 22. Budget returned to the unallocated School Condition fund £46,000

Budget: £100,000 previously approved.

Remaining Issues: All works completed will be in line with agreed policy and include school contributions. We will continue to liaise with schools on this matter.

5. SPECIAL PROVISION CAPITAL FUND

5.1. **Appendix 1** provides a financial update of the current Special Provision funded projects, including any proposed changes to scheme funding.

5.2. Cromwell School: Phase 3 Alterations. RAG STATUS: GREEN

Programme: Further discussions need to take place with school regarding the disused toilet block and how it needs to be equipped. The room has been stripped back during the holidays to ensure contractors can continue final works whilst the school is operational.

Budget: £231,600 approved July 2022 (£108k from Special Provision and £124k from High Needs Provision).

Remaining Issues: Further development of disused toilets.

6. HIGH NEEDS PROVISION CAPITAL FUND

6.1. **Appendix 1** provides a financial update of the current High Needs Provision Capital funded projects, including any proposed changes to scheme funding.

6.2. Pinfold Primary School – Support for pupil with Special Educational Needs: RAG STATUS: RED

Programme: A pupil at the school requires adaptations to the existing toilet provision. Unfortunately there are structural alterations required which means that the estimated cost is considerable.

Budget: £77,000 approved July 2022.

Remaining Issues: A further meeting has taken place with the Occupational Therapist to review the specification of works. This has now been resubmitted to the PFI provider to progress a desktop redesign. The area which requires remodelling is in the middle of school and can only be undertaken outside of operational hours. There are also contract documents (Deed of Variation) that need to be entered into with PFI provider.

6.3. Rosehill Methodist Primary Academy. RAG STATUS: COMPLETED

Programme: The school has established a resource base for 10 children with Education, Health and Care Plans. The school requested £23,000 to refurbish an external play area to allow children in the resourced provision to have dedicated access to a suitable play area. The grant agreement has been signed and the work completed.

Budget: £23,000 previously approved.

Remaining Issues: None

6.4. Longdendale High School – Accommodation to establish a 15 place resource base: RAG STATUS: GREEN

Programme: The Stamford Park Trust have responded to the Council's request where schools wish to express an interest in establishing a resource base in a mainstream school. This is the first expression of interest from a secondary school and the SEN Team are keen to support this to expand provision for secondary age children with additional needs that can be met resourced provision in a mainstream school. A feasibility study has been carried out by the Trust and it is recommended that an initial budget of £650,000 be allocated to the project which will cover a new demountable building on the school site to cater for up to 15 children with Education, Health and Care Plans. The grant agreement will be dependent on the Trust formally submitting a business case to the Education and Skills Funding Agency to establish a resource base, undertaking the required public consultation and obtaining the relevant planning permissions.

Budget: £650,000 requested through this report

Remaining issues: Signing the grant agreement once the Trust formally submitted a business case to the Education and Skills Funding Agency to establish a resource base, undertook the required public consultation and obtained the relevant planning permissions.

7. PROCUREMENT AND ADDED VALUE

- 7.1. In accordance with Council policy and contractual arrangements all capital projects should be procured through the Tameside Investment Partnership/LEP except alterations to PFI schools are procured through the PFI contracts. Capital projects at Voluntary Aided schools are generally procured directly by the relevant governing body and diocese as they own the buildings and/or have separate governance arrangements.
- 7.2. In addition to a fixed price and scope being provided, the LEP has a responsibility to confirm to the Council that value for money is being delivered, either through tendering or benchmarking using independent review on the larger projects. The LEP has also committed to delivering added value in the form of using local supply chains and providing apprenticeships and work experience opportunities.

8. RISK MANAGEMENT

- 8.1. The specific risks and mitigation plans, associated with each of the projects, have been identified in the main section of the report.
- 8.2. Inflation in the building industry is also a more significant risk than previously experienced and larger schemes will be most affected. Early scoping and pricing of the works will mitigate against this and enable projects to be delivered in a timely and cost-effective manner.

9. RECOMMENDATIONS

- 9.1. As set out at the front of the report.